



MINISTRY OF REGIONAL DEVELOPMENT

POLAND

Evaluation of Structural Instruments in Poland. Experience in evaluation capacity building

Stanislaw Bienias

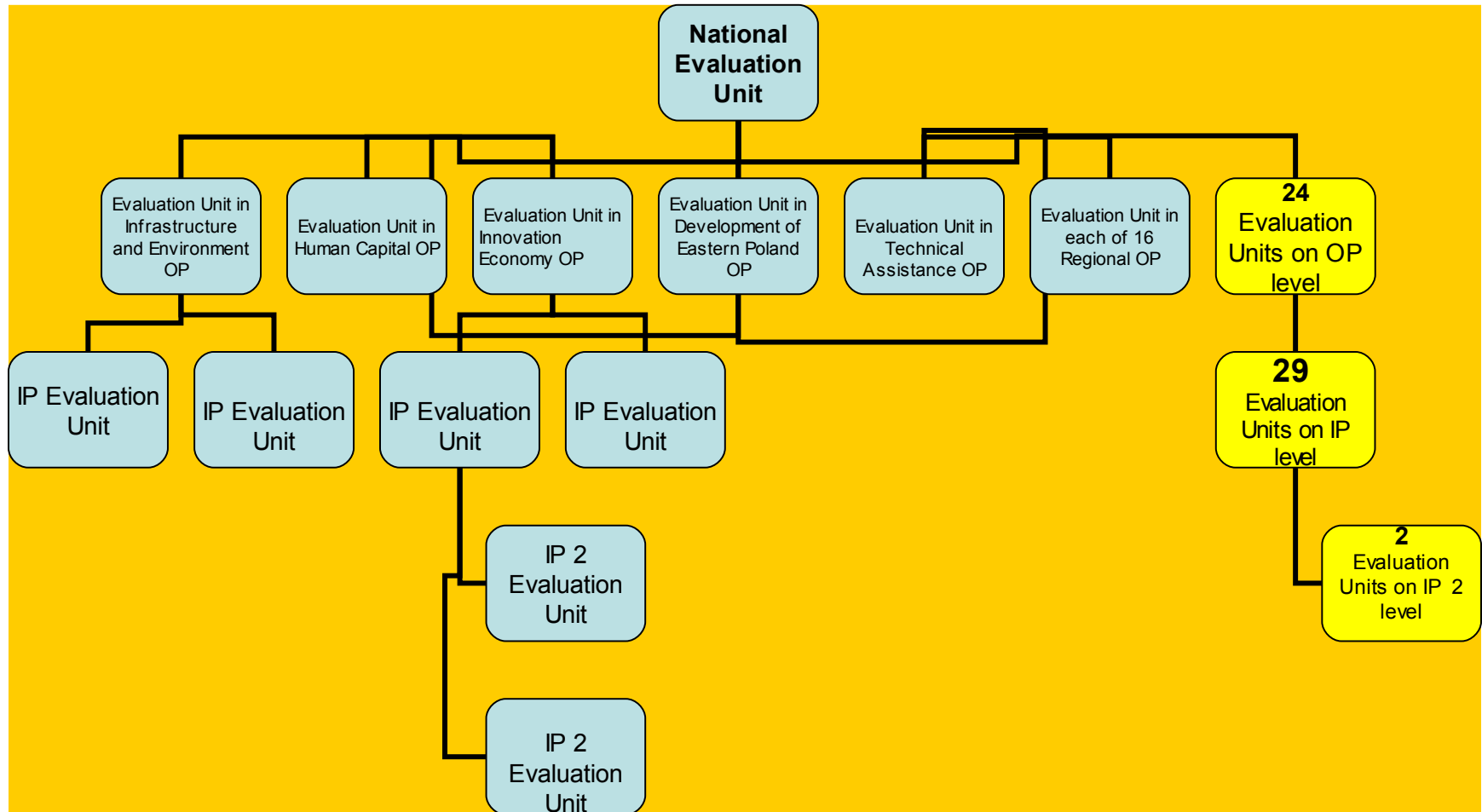
**National Evaluation Unit
Department of Structural Policy Coordination
Ministry of Regional Development**

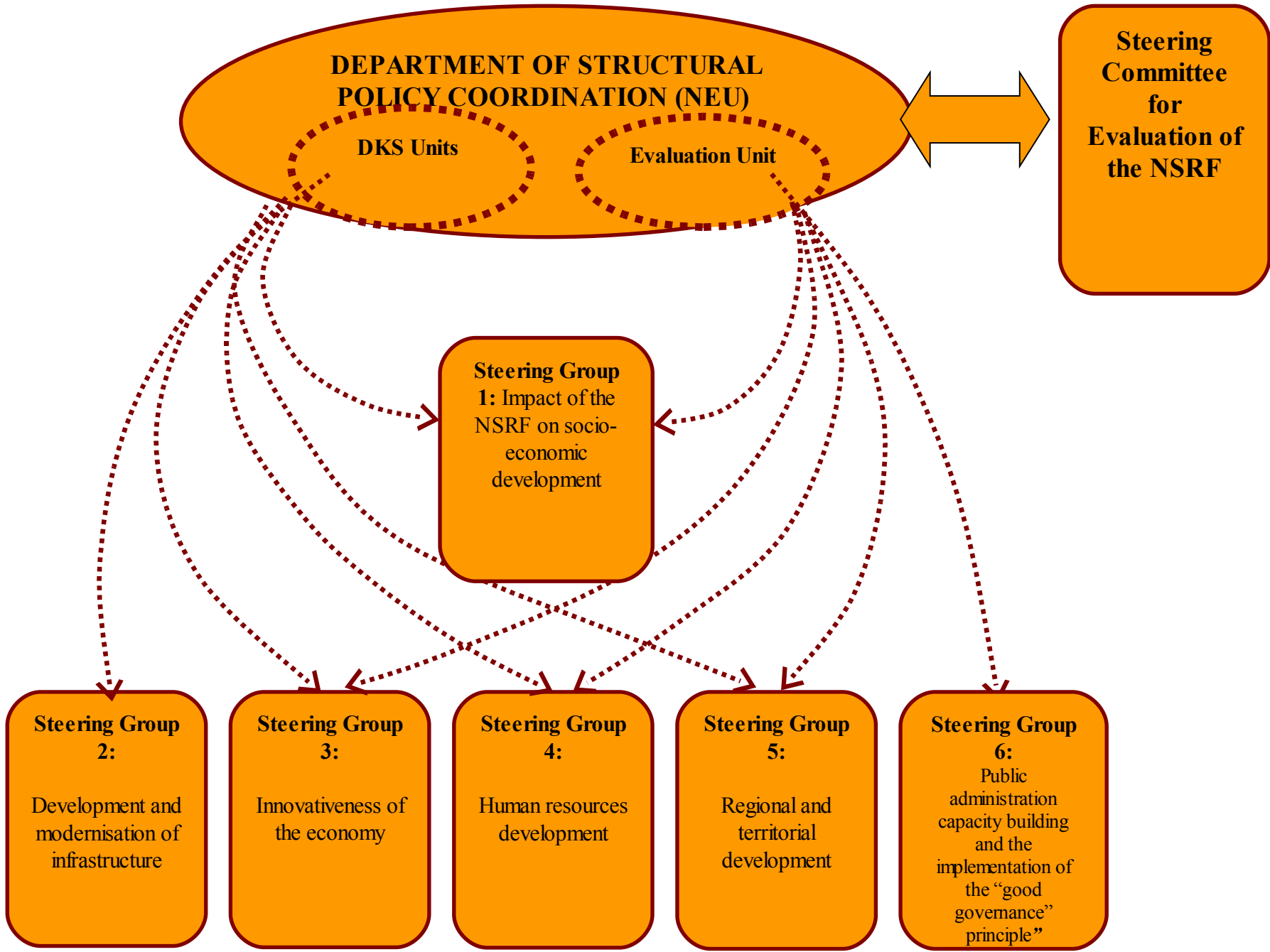
Vilnius, 26 March 2009

Institutional system

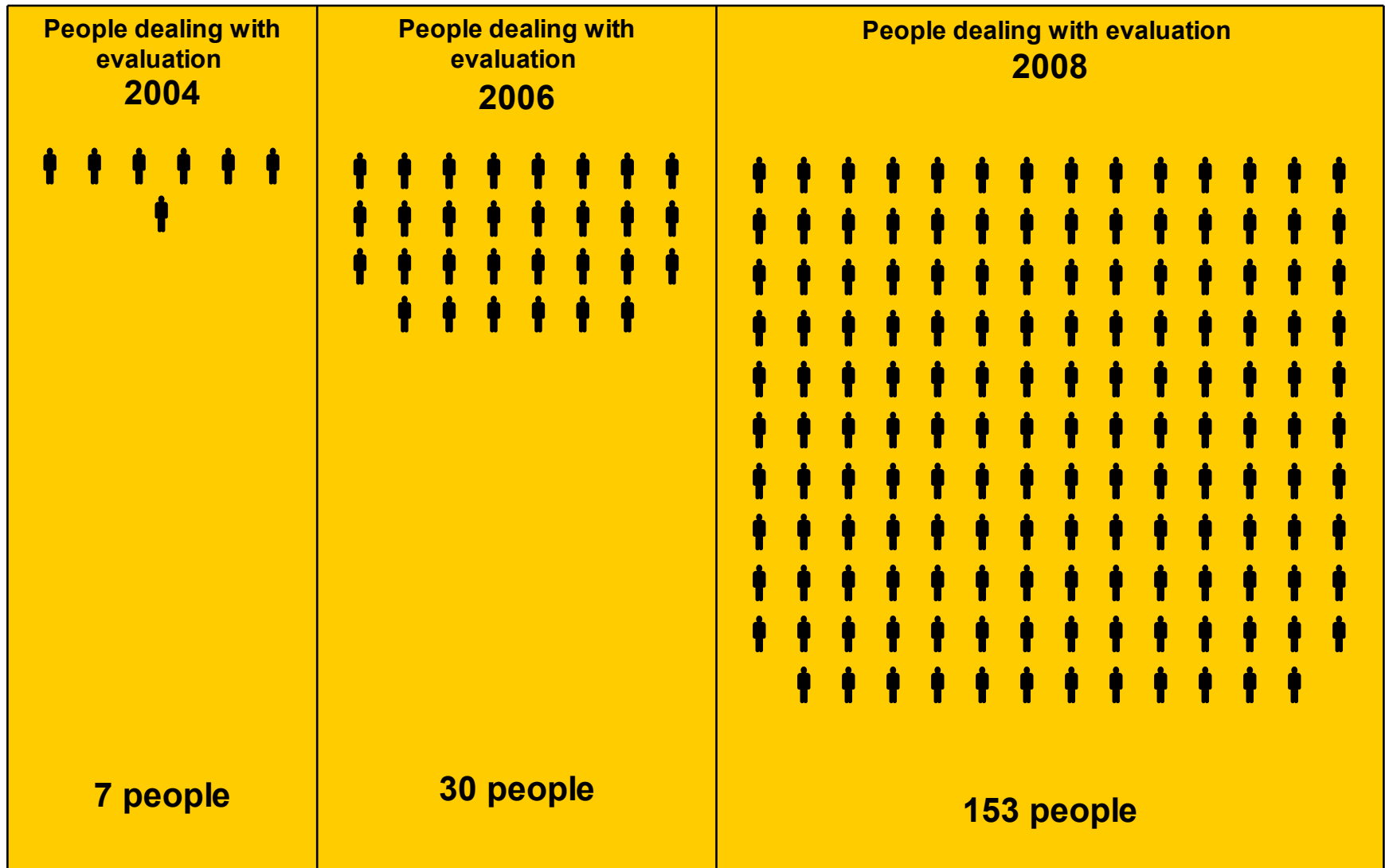
How dose it look in Poland?

Structure of evaluation system

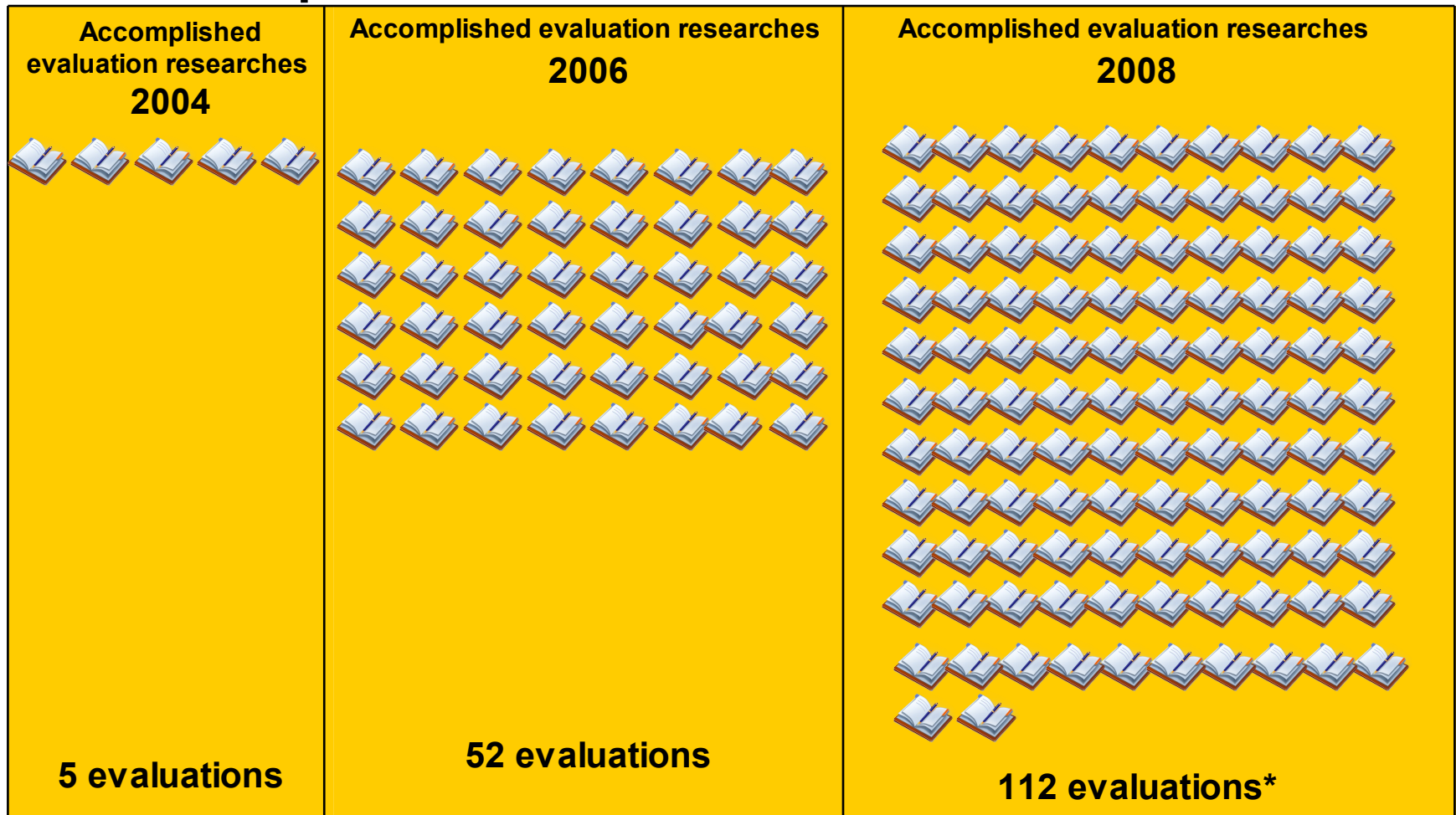




Resources for evaluation - Personnel



Accomplished evaluation researches



* According to evaluation report data base, state on 13.03.2009r.

Position of evaluation in the system?

2004
Evaluation
as a
control
instrument



2006
Evaluation
as a
legal
obligation



2008
Evaluation
as a management and
accountability
information source

Capacity building

The way to ensure quality

- Thematic steering groups (allows for cooperation with monitoring, control and programming units)
- Steering Committee (involvement of decision makers)
- Evaluation website (main source of information)
- Annual OP evaluation plans (complementarity of work)
- Annual OP evaluation reports (to know what we achieved)
- Annual report on evaluation process (recommendations for the process of evaluation)
- Monthly presentation of evaluation findings (sharing the knowledge on evaluation findings)
- Close cooperation with monitoring (indicators, IT System)
- **Evaluation report data base (all evaluation findings in one place)**

- Thematic steering groups (allows for cooperation with monitoring, control and programming units)
- Internal trainings
- **Postgraduate studies**
- Publications
- **Annual conference**
- Cooperation with academies*
- Cooperation with other Member States
- Internal evaluations

**"There is nothing as practical as a good theory" – Prof. Grzegorz Gorzelak*

- Evaluation report data base (all evaluation findings in one place)

| No. | Evaluation title | Evaluation type | Programme | Strategic thematic areas of evaluation | Evaluation finish time | Evaluation accomplished year | Programmi ng period | entity letting the performance of a contract | Contractor | Evaluation size |
|-----|--|-----------------|---|--|------------------------|------------------------------|----------------------|--|-----------------|-----------------|
| 1 | Ocena wpływu program | On going | Horyzontalne - dotyczy więcej niż jednego programu operacyjnego | wpływ NPR/NSRO | grudzień 07 | 2007 | 2004-2006 | KJO | ECORYS | duże |
| 2 | Przestrzenne zróżnicowanie dochodów | On going | Horyzontalne - dotyczy więcej niż jednego programu operacyjnego | wpływ NPR/NSRO | grudzień 07 | 2007 | 2004-2006 | KJO | IBNGR | duże |
| 3 | Ocena makroekonomicznego wpływu realizacji Narodowego Planu | On going | Horyzontalne - dotyczy więcej niż jednego programu operacyjnego | wpływ NPR/NSRO | sierpień 07 | 2007 | 2004-2006, 2007-2013 | KJO | WARR | małe |
| 4 | Ocena wpływu Narodowych Strategicznych Ram | Ex ante | Horyzontalne - dotyczy więcej niż jednego programu operacyjnego | wpływ NPR/NSRO | grudzień 06 | 2006 | 2007-2013 | KJO | WARR | duże |
| 5 | Ocena wpływu Narodowych Strategicznych Ram | Ex ante | Horyzontalne - dotyczy więcej niż jednego programu operacyjnego | wpływ NPR/NSRO | grudzień 06 | 2006 | 2007-2013 | KJO | WARR | duże |
| 6 | Ocena szacunkowa Narodowych | Ex ante | Horyzontalne - dotyczy więcej niż jednego programu operacyjnego | wpływ NPR/NSRO | listopad 06 | 2006 | 2007-2013 | KJO | IKICHZ | duże |
| 7 | Prognozy oddziaływania makroekonomicznego dokumentów | Ex ante | Horyzontalne - dotyczy więcej niż jednego programu operacyjnego | wpływ NPR/NSRO | listopad 06 | 2006 | 2007-2013 | KJO | IBNGR | duże |
| 8 | Raporty z ewaluacji ex-ante programów | Ex ante | Horyzontalne - dotyczy więcej niż jednego programu operacyjnego | wpływ NPR/NSRO | listopad 02 | 2002 | 2004-2006 | Umowa bliźniacza MG z Francją (DATAR) | François BAFOIL | bd. |
| 9 | Badanie wpływu Narodowego Planu Rozwoju 2004-2006 i Narodowych | On going | Horyzontalne - dotyczy więcej niż jednego programu operacyjnego | wpływ NPR/NSRO | maj 08 | 2008 | 2004-2006, 2007-2013 | KJO | IBNGR | średnie |

Postgraduate Studies

- Over 50 participants from public administration institutions in first edition
- Lectors – leading experts and academics from whole world (European Commission, representatives of universities from Europe and USA)
- Complex and innovatory course programme
- 170 training hours
- Free of charge

Annual conference

- Over 350 participants from public administration institutions, academics, experts and others
- Lectors – representatives of public administration (from Poland, EU and USA) and international organisations (among other OECD, IMF), leading experts and academics from whole world
- Four editions (each year from 2005)

Decentralization allows evaluation to be closer to the real problems and answer more relevant and precise evaluation questions.

Partnership is needed – the most relevant evaluation questions are not usually asked by people from evaluation units!

There is no universal patent for evaluation system!

Plan, gather and explore information from the whole evaluation process.

Treat evaluation as a part of knowledge management system.

Evaluation is to deliver essential information to the proper person in the right moment!

Without capacity in administration there is no good quality evaluation findings.

You need to develop the capacity not only for evaluation but also for managing the development policy.

In evaluation “learning by doing” strategy works!

Build your own evaluation market. It is cheaper and in longer perspective you develop your own national capacity for policy making!

Challenges for evaluation

- Crucial role in delivering the evidence on the efficiency and effectiveness of cohesion policy (2013+ debate)
- Better use of evaluation results in programme management
- Improvement of methodology (impact evaluation/theoretical base)
- Improvement of the monitoring system
- Building the capacity for evaluation in national policies

Evaluation is not the end in itself. Evaluation must foster the implementation of the strategy!



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Thank you for your attention!

Stanislaw.Bienias@mrr.gov.pl

Ministry of Regional Development

ul. Wspólna 2/4

www.mrr.gov.pl

www.ewaluacja.gov.pl